Form 604

Corporations Act 2001 Section 671B

Notice of change of interests of substantial holder

| To Company Name/Scheme | MOELIS AUSTRALIA LIMITED |
|--|---|
| ACN/ARSN | 142 008 428 |
| 1. Details of substantial holder (1) | |
| Name | MOELIS AUSTRALIA LIMITED ACN 142 008 428 and the entities listed in Annexure A (Moelis Australia) |
| ACN/ARSN (if applicable) | N/A |
| There was a change in the interests of the substantial holder on | 11/03/2021 |
| The previous notice was given to the comp | pany on20/04/2020 |
| The previous notice was dated | 21/04/2020 |

2. Previous and present voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company or scheme, are as follows:

| Class of securities (4) | Previous notice F | | Present notice | |
|---|-----------------------------------|--------|----------------|------------------|
| | Person's votes Voting power (5) P | | Person's votes | Voting power (5) |
| Ordinary fully paid shares (Ordinary) | 43,885,908 | 29.04% | 46,595,401 | 30.11% |

3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company or scheme, since the substantial holder was last required to give a substantial holding notice to the company or scheme are as follows:

| Date of change | Person whose relevant interest changed | Nature of change (6) | Consideration given in relation to change (7) | Class and number of securities affected | Person's votes affected |
|---------------------------|--|-------------------------|---|---|-------------------------|
| 1/05/2020 – 11/03/2021 | Moelis Australia | Refer to Annexure B | | | |

4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

| Holder of relevant interest | Registered holder of securities | Person entitled to be registered as holder (8) | Nature of relevant interest (6) | Class and number of securities | Person's votes |
|-----------------------------|---------------------------------------|--|--|--------------------------------------|----------------|
| Moelis Australia | Various | Various | Power to dispose of, or control the exercise of a power to dispose of, the shares under section 608(1) of the Corporations Act | 46,595,401 | 30.11% |

5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting interests in the company or scheme are as follows:

| Name and ACN/ARSN (if applicable) | Nature of association |
|-----------------------------------|-----------------------|
| Not applicable | |

6. Addresses

The addresses of persons named in this form are as follows:

| Name | Address |
|---|---|
| Moelis Australia and each entity listed in Annexure A | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |

Signature

print name REBECCA ONG

sign here Helewhold

Capacity Company Secretary

date 15 March 2021

Annexure A to Form 604

This is Annexure A of 3 pages referred to in the Form 604 Notice of change of interests of substantial holder prepared by Moelis Australia

Signed by me and dated 15 March 2021

Signature: L. /

Name: Rebecca Ong

Position: Company Secretary

| Name | Address |
|---|--|
| ACN 167 316 109 Pty Ltd ACN 167 316 109 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Armada Funds Management Pty Ltd ACN 124 754 847 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Eastern Credit Management Pty Ltd ACN 623 243 336 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Global Wealth Aged Care Pty Ltd ACN 610 989 994 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Global Wealth Residential Pty Ltd ACN 607 039 216 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| KC Finance Pty Ltd ACN 623 242 900 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| KCF ST Pty Ltd ACN 623 251 196 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MA Asset Management Ltd ACN 142 008 535 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MA Credit Investments Pty Ltd ACN 631 017 037 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MA Hotel Management Pty Ltd ACN 619 297 228 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MA Investment Management Pty Ltd ACN 621 552 896 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MA Visa Fund Manager Pty Ltd ACN 142 008 482 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM GP Pty Ltd ACN 164 411 607 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM Holdings Pty Ltd ACN 621 215 450 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM TT Pty Ltd ACN 629 587 560 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MACDF TT Pty Ltd ACN 169 652 742 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAF Credit Pty Ltd ACN 623 716 503 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Mendoza Limited ACN 135 855 186 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Advisory Pty Ltd ACN 142 008 446 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Finance Pty Ltd ACN 621 554 845 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Foundation Pty Ltd ACN 622 860 904 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Operations Pty Ltd ACN 138 030 289 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Securities Pty Ltd ACN 122 781 560 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Share Plan Pty Ltd ACN 610 383 590 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |

| Name | Address |
|---|--|
| Redcape Hotel Group Management Ltd ACN 610 990 004 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Rockford Capital Pty Ltd ACN 116 067 497 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| TMASL Finance Pty Ltd ACN 623 313 057 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Western Funds Management Pty Ltd ACN 169 019 765 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Partners Holdings Pty Ltd ACN 622 353 191 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Moelis Australia Partners Pty Ltd ACN 622 354 152 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM Commercial Consulting (Shanghai) Co Ltd ACN | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAHPT TT Pty Ltd ACN 619 297 657 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM TT (Figtree) Pty Ltd ACN 630 343 261 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM TT (Marion) Pty Ltd ACN 636 257 835 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAAM TT (Marion) Advertising Pty Ltd ACN 637 793 563 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| BHBB TT Pty Ltd ACN 637 771 647 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| MAM Holdings Pty Ltd ACN 638 953 661 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Grassroots Childcare Developments Holdings Pty Ltd ACN 637 595 914 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |
| Grassroots Childcare Developments Pty Ltd ACN 637 596 019 | Level 27, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000 |

Annexure B to Form 604

This is Annexure B of 2 pages referred to in the Form 604 Notice of change of interests of substantial holder prepared by Moelis Australia

Signed by me and dated 15 March 2021

Signature: Relevente Car

Name: Rebecca Ong

Position: Company Secretary

| Person whose relevant interest changed | Date of change | Nature of change (6) | Consideration given in relation to change (7) | Class and number of securities affected | Person's votes affected |
|--|-------------------|---|--|--|-------------------------|
| Moelis Australia | 1/05/2020 | Off-market disposal by Moelis Australia Share Plan Pty Ltd (Plan Trustee) | Not applicable | Ordinary 63,897 | 63,897 |
| Moelis Australia | 6/05/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 2,293 | 2,293 |
| Moelis Australia | 15/05/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 31,242 | 31,242 |
| Moelis Australia | 29/05/2020 | On-market acquisition by the Plan Trustee | \$82,160 | Ordinary 23,145 | 23,145 |
| Moelis Australia | 5/06/2020 | On-market acquisition by the Plan Trustee | \$79,329 | Ordinary 20,876 | 20,876 |
| Moelis Australia | 9/06/2020 | On-market acquisition by the Plan Trustee | \$16,887 | Ordinary 4,447 | 4,447 |
| Moelis Australia | 10/06/2020 | On-market acquisition by the Plan Trustee | \$153,023 | Ordinary 40,494 | 40,494 |
| Moelis Australia | 11/06/2020 | On-market acquisition by the Plan Trustee | \$1,216,270 | Ordinary 334,701 | 334,701 |
| Moelis Australia | 12/06/2020 | On-market acquisition by the Plan Trustee | \$734,264 | Ordinary 221,812 | 221,812 |
| Moelis Australia | 15/06/2020 | On-market acquisition by the Plan Trustee | \$365,607 | Ordinary 111,981 | 111,981 |
| Moelis Australia | 16/06/2020 | On-market acquisition by the Plan Trustee | \$43,801 | Ordinary 12,544 | 12,544 |
| Moelis Australia | 17/06/2020 | On-market acquisition by the Plan Trustee | \$143,622 | Ordinary 41,759 | 41,759 |
| Moelis Australia | 18/06/2020 | On-market acquisition by the Plan Trustee | \$33,896 | Ordinary 10,145 | 10,145 |
| Moelis Australia | 22/06/2020 | On-market acquisition by the Plan Trustee | \$59,585 | Ordinary 17,071 | 17,071 |
| Moelis Australia | 22/06/2020 | On-market acquisition by the Plan Trustee | \$1,516,468 | Ordinary 433,351 | 433,351 |
| Moelis Australia | 1/07/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 59,215 | 59,215 |
| Moelis Australia | 3/07/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 1,000 | 1,000 |

| Moelis Australia | 15/07/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 19,588 | 19,588 |
|------------------|------------|---|----------------|--------------------|-----------|
| Moelis Australia | 17/07/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 2,768 | 2,768 |
| Moelis Australia | 18/07/2020 | Release of Armada escrow restrictions | Not applicable | Ordinary 1,595,744 | 1,595,744 |
| Moelis Australia | 23/07/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 7,500 | 7,500 |
| Moelis Australia | 28/08/2020 | On-market acquisition by the Plan Trustee | \$1,441,750 | Ordinary 395,000 | 395,000 |
| Moelis Australia | 10/09/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 3,821 | 3,821 |
| Moelis Australia | 30/09/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 33,677 | 33,677 |
| Moelis Australia | 1/12/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 7,067 | 7,067 |
| Moelis Australia | 23/12/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 118,074 | 118,074 |
| Moelis Australia | 24/12/2020 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 1,239 | 1,239 |
| Moelis Australia | 4/01/2021 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 677,847 | 677,847 |
| Moelis Australia | 15/01/2021 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 32,860 | 32,860 |
| Moelis Australia | 1/02/2021 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 441,043 | 441,043 |
| Moelis Australia | 15/02/2021 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 12,191 | 12,191 |
| Moelis Australia | 18/02/2021 | Exercise of Options | Not applicable | Ordinary 390,625 | 390,625 |
| Moelis Australia | 26/02/2021 | Off-market disposal by the Plan Trustee | Not applicable | Ordinary 3,000 | 3,000 |
| Moelis Australia | 26/02/2021 | Acquisition of shares off market by the Plan Trustee | \$2,354,736 | Ordinary 512,858 | 512,858 |
| Moelis Australia | 9/03/2021 | On-market acquisition by the Plan Trustee | \$45,346 | Ordinary 10,585 | 10,585 |
| Moelis Australia | 10/03/2021 | On-market acquisition by the Plan Trustee | \$1,709,417 | Ordinary 384,415 | 384,415 |
| Moelis Australia | 11/03/2021 | Issue of shares to Plan Trustee by Moelis Australia | \$15,771,902 | Ordinary 3,635,000 | 3,635,000 |
| Moelis Australia | 11/03/2021 | On-market acquisition by the Plan Trustee | \$17,576 | Ordinary 4,000 | 4,000 |