

### Forward Looking Statements and Disclosures



#### **Forward Looking Statements**

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#### **ASX Listing Rules Disclosures**

The information in this announcement that relates to the current Ore Reserves and Mineral Resources of Northern Star has been extracted from the ASX release by Northern Star entitled "Resources, Reserves and Exploration Update" dated 4 May 2023 available at <a href="https://www.nsrltd.com">www.nsrltd.com</a> and <a href="https://www.nsrltd.com">www.nsrltd.com</a>

Northern Star confirms that it is not aware of any new information or data that materially affects the information included in the Northern Star Announcement other than changes due to normal mining depletion during the eleven month period to 21 February 2024, and, in relation to the estimates of Northern Star's Ore Reserves and Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the Northern Star Announcement continue to apply and have not materially changed. Northern Star confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from that announcement.

Rounding is applied in this presentation.

Underlying EBITDA and Cash Earnings are non-GAAP measures. Reconciliation of statutory NPAT to non-GAAP measures has been included on page 16.

Authorised to release to the ASX by Stuart Tonkin, Managing Director & CEO.

### We are a global gold leader



### STRENGTH FROM SIMPLICITY



### **LARGE**





### **LIQUID**









**Executing a clear, low-risk strategy = superior returns** 

### 1H FY24 Financial Overview





A\$889<sub>M</sub> 1 **Underlying EBITDA** 

A\$131<sub>M</sub> 1

**Underlying FCF** 

A\$169<sub>M</sub> / \$300<sub>M</sub> Share buy-back

A\$702<sub>M</sub> 1 YOY



Cash Earnings

A\$211<sub>M</sub> 1 YOY



**Underlying NPAT** 

A15.0cps 1 YOY

Declared interim dividend

Underlying EBITDA, Cash Earnings and Underlying NPAT are non-GAAP measures. Reconciliation of statutory NPAT to non-GAAP measures has been included on page 16. Underlying EBITDA is Revenue (\$2,248M); less cost of sales excluding D&A (\$1,311M), less corporate overheads excluding D&A (\$58M), plus other income (\$3M), plus foreign exchange gains (\$11M), plus Merger and Acquisition related costs (\$4M), less Insurance proceeds received (\$5M), less foreign exchange on net unhedged USD Senior Unsecured Notes (\$3M).

Cash Earnings is defined as Underlying EBITDA (\$889M) less sustaining capital (\$164M from AISC tables in December 2023 Quarter Report, which includes \$59M of lease repayments) less net interest paid (\$9M), less corporate tax paid (\$14M; which excludes \$11M tax refund received during FY24).

### Financial flexibility from a strong balance sheet



Net cash position supports organic strategy

Reinvesting for growth to de-risk cost profile

Disciplined approach maintained throughout the cycle

A\$229<sub>M</sub>

Net Cash\*

A\$2.6<sub>B</sub>

Liquidity

A\$1.1<sub>B</sub>

US\$600<sub>M</sub>

Cash and Senior Notes
Bullion DRAWN

A\$1.1<sub>B</sub>

Cash and Bullion Revolving Facilities

UNDRAWN

Credit Facilities (at 31 Dec 2023)



#### **Financial Target**

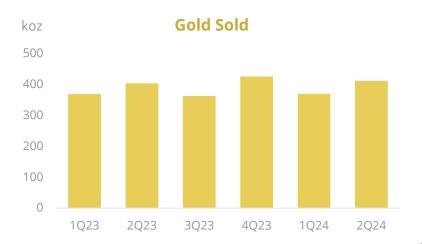
Measure	Target	
Leverage Ratio (Net Debt / EBITDA)	Leverage ratio less than 1.5x	$\checkmark$
Gearing Ratio (Debt / Debt + Equity)	Gearing below 20%	$\checkmark$
Liquidity	At least A\$1 billion – A\$1.5 billion	✓

### 1H FY24 Operational Overview



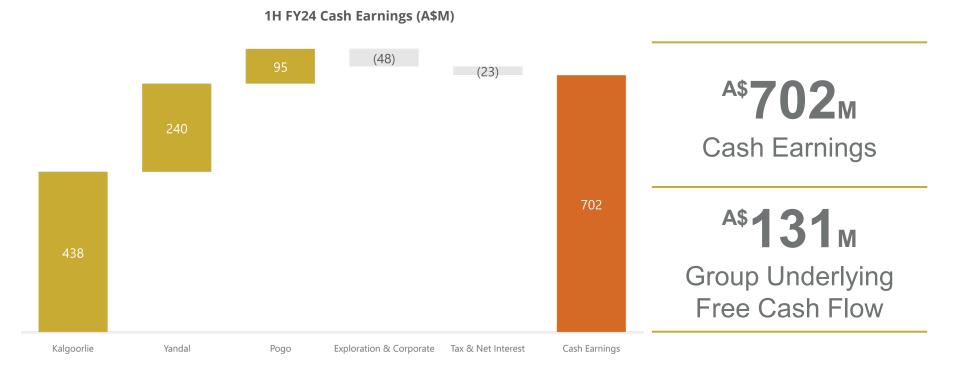
- Delivered 781koz gold at AISC of A\$1,878/oz; remain on track to meet FY24 production and cost guidance
- Advancing low-risk, five-year profitable growth pathway:
  - Kalgoorlie: KCGM successfully commenced mining in Golden Pike North ahead of schedule
  - Yandal: Thunderbox optimisation continues with commencement of Wonder underground mine
  - Pogo: Achieved record mine and mill performance at 1.4Mtpa rate during the second quarter

	1H FY24	FY24 GUIDANCE
Gold Sold (koz)	781	1,600 - 1,750
Kalgoorlie Yandal Pogo	403 250 128	820 - 900 520 - 570 260 - 280
AISC (A\$/oz)	1,878	1,730 - 1,790



### Strong cash generation across all production centres





Production Centre Cash Earnings defined as Segment EBITDA excluding exploration (\$937M) less sustaining capital (\$164M).

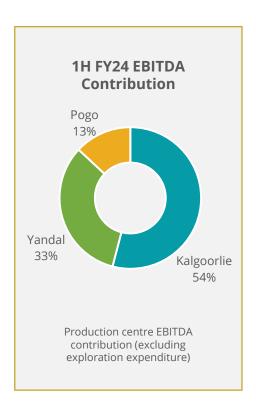
Kalgoorlie Segment EBITDA (\$506M) less sustaining capital (\$68M); Yandal Segment EBITDA (\$309M) less sustaining capital (\$69M); Pogo Segment EBITDA (\$122M) less sustaining capital (\$27M).

(\$500), Plant and Corporate (\$100), Issued (\$270). Fanda Segriteric Brida (\$300), Issued Sustaining Capital (\$600), Issued Sustaining Capital

Group Underlying Free Cash Flow defined as operating cashflow (\$840M) less capital expenditure (\$614M) less equipment finance and leases (\$79M), less exploration expenditure (\$59M), plus payment for merger and acquisition related costs (landholder duty, \$7M), plus movement in bullion (\$36M).

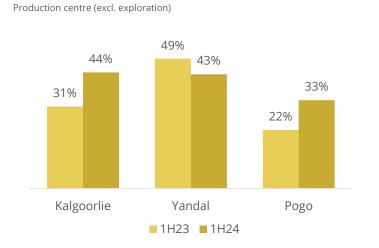
### Improved financial performance

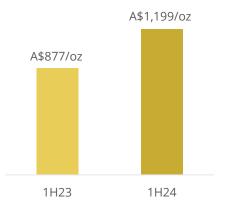






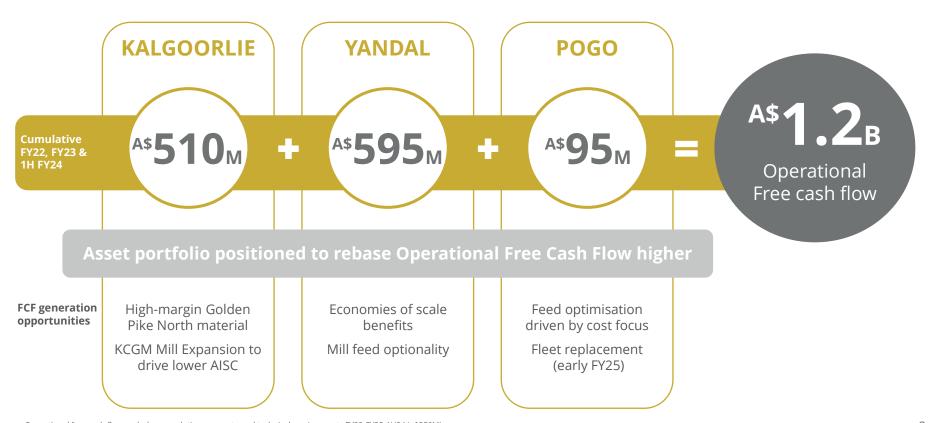






# Profitable growth strategy rebasing cash generation higher





### Our framework to generate superior shareholder returns



# OPERATIONAL EXCELLENCE



**World-class assets** 



Responsible producer with a strong safety culture



Agile decision making and strategic flexibility

# DISCIPLINED CAPITAL ALLOCATION



**Strong balance sheet** 



**Profitable growth** 



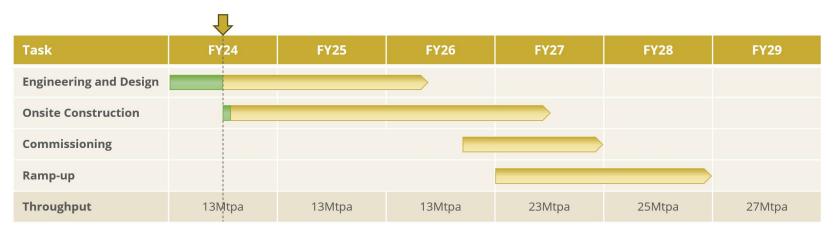
Strong cash flow generation

Superior returns underpinned by operational excellence, capital allocation discipline and social value commitment



# KCGM Expansion Project on track and progressing well





	Capital Cost Breakdown (%)				
A\$1.5B Inclusive of 10% inflation & contingency	<b>FY24</b> 35%	<b>FY25</b> 30%	<b>FY26</b> 30%	<b>FY27</b> 5%	

#### **2H FY24 Planned Activities**

- Second camp on track for commissioning (first camp fully operational)
- Power line upgrade tie-in
- Building of new infrastructure to commence
- Major equipment manufacture
- Contractor mobilisation with activities expected to ramp up

# FY24 guidance



FY24 GUIDANCE	UNITS	KALGOORLIE	YANDAL	POGO	TOTAL
Gold sold	koz	820 - 900	520 - 570	260 - 280	1,600 - 1,750
AISC	A\$/oz	1,730 - 1,780	1,655 - 1,700	1,900 - 2,015 (US\$1,270 - 1,350)	1,730 - 1,790
Growth capital expenditure*	A\$M	890 - 960 Includes \$525M KCGM Mill Expansion	205 - 225	52 - 60 (US\$35 - 40)	1,150 - 1,250
Exploration	A\$M				150

Depreciation & Amortisation	Tax Expectations	Dividends
A\$650-750/oz (A\$M: 1H < 2H)	<b>P&amp;L:</b> 30% - 32% tax rate <b>Cash flow:</b> Nil tax paid anticipated from Aus Ops for at least 12 months; Tax payable from Pogo	Board anticipates any future potential dividends to be unfranked for at least 12 months

### Group

- Production 1H < 2H weighted</li>
- 3Q24: KCGM, TBO, CDO, Pogo planned mill shutdowns

### Kalgoorlie

 KCGM higher ore volumes and grade

#### Yandal

 Delivery of improved milling availability at Jundee and Thunderbox

### Pogo

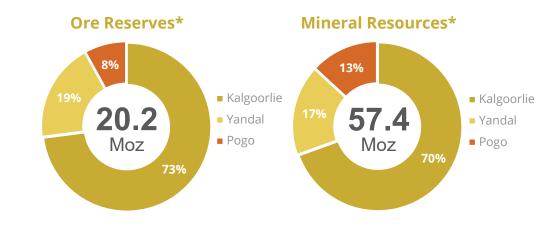
Higher grade and throughput contribution

<sup>\*</sup>Includes A\$3-5M of corporate investment.

# Exploration underpins further organic growth opportunities

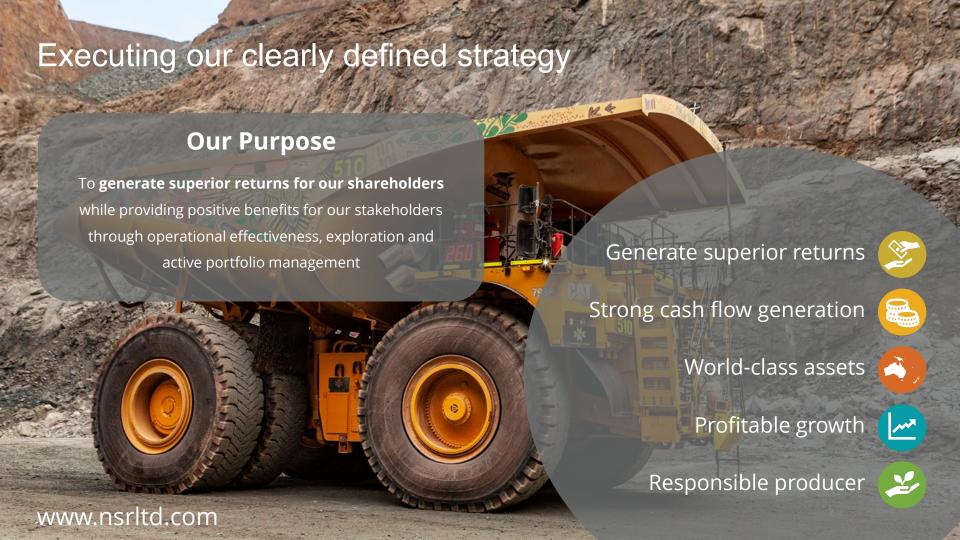






\*10<sub>YR</sub>
Reserve-backed production profile

A\$31/oz
Cost of resource
additions



# Appendix: Key Financials



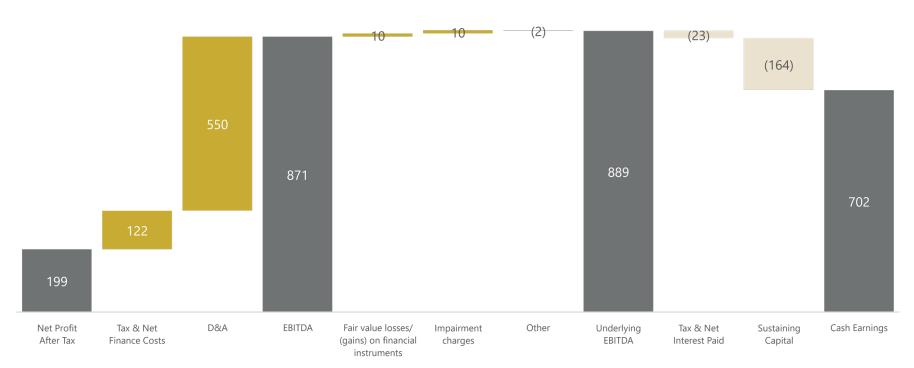
	Units	1H FY24	1H FY23	% Variance
Key financials				
Revenue	A\$M	2,248	1,949	15%
Underlying EBITDA	A\$M	889	633	41%
Depreciation & Amortisation	A\$M	550	536	3%
Underlying EBIT	A\$M	339	97	249%
Underlying NPAT	A\$M	211	55	287%
Cash Earnings	A\$M	702	467	50%
Operating cash flow	A\$M	840	471	79%
Cash and bullion	A\$M	1,089	495	120%
Margins				
Underlying EBITDA	%	40	32	25%
Production				
Gold sold	koz	781	773	1%
All-in sustaining cost (AISC)	A\$/oz	1,878	1,766	6%
Average gold price realised	A\$/oz	2,873	2,513	14%

Abnormal items	1H FY24	1H FY23
Impairment of exploration assets	10	19
Loss /(gain) on financial instruments	10	(11)
Loss on sale of plant & equipment	2	2
Insurance proceeds received	(5)	-
Merger and acquisition related costs	4	-
FX on net unhedged USD Senior Guaranteed Notes	(3)	-
Abnormal (pre-tax)	18	10
Tax on Abnormal	(5)	(3)
Abnormal (post-tax)	13	7

### Appendix: 1H FY24 NPAT to Cash Earnings







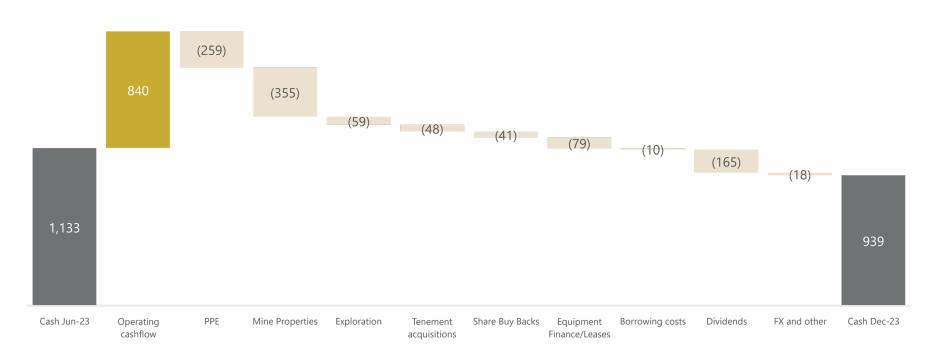
Tax and Net Finance Costs is Income Tax expense (\$90M), plus Finance costs (\$58M), less Interest income (\$26M). D&A is Cost of Sales D&A (\$547M) plus Corporate D&A (\$3M).

Impairment charges is Exploration and evaluation assets impairment (\$10M).

### Appendix: 1H FY24 cash movement



(A\$M)



# Appendix: 1H FY24 AISC to cost of sales reconciliation



#### From December 2023 Quarterly Activities Report

6 MONTHS ENDING DEC 2023	Units	Kalgoorlie	Yandal	Pogo <sup>(6)</sup>	Total	
Gold Sold	oz	402,866	249,725	128,194	780,785	4
Average Price	A\$/oz	2,874	2,872	2,868	2,873	
Revenue - Gold	A\$M	1,158	717	368	2,243	Revenue
Underground Mining	A\$M	219	202	145	566	
Open Pit Mining	A\$M	80	74	_	154	
Processing	A\$M	250	109	75	434	
Site Services	A\$M	40	25	23	88	
Ore Stock & GIC Movements	A\$M	(22)	(34)	(1)	(57)	
Royalties	A\$M	41	19	_	60	
By-Product Credits	A\$M	(4)	(1)	(1)	(6)	<b>←</b> add
Cash Operating Cost	A\$M	604	394	241	1,239	
Rehabilitation	A\$M	8	4	2	14	<b>←</b> minus
Corporate Overheads (2)	A\$M	27	17	5	49	<b>←</b> minus
Sustaining Capital <sup>(4)</sup>	A\$M	68	69	27	164	<b>←</b> minus
All-in Sustaining Cost	A\$M	707	484	275	1,466	<b>←</b> AISC
Exploration (3)	A\$M	25	22	11	58	
Growth Capital <sup>(4)(5)</sup>	A\$M	419	101	22	542	
All-in Costs	A\$M	1,151	607	308	2,066	
Mine Operating Cash Flow (1)	A\$M	464	220	99	783	
Net Mine Cash Flow (1)	AŚM	45	119	77	241	
The time control	AŞIVI	70	115	"	271	
Cash Operating Cost	A\$/oz	1,500	1,578	1,884	1,588	
All-in Sustaining Cost	A\$/oz	1,756	1,936	2,149	1,878	
All-in Costs (4)(5)	A\$/oz	2,859	2,430	2,409	2,653	add
Depreciation & Amortisation	A\$/oz	713	723	535	691	add
Non - Cash Inventory Movements	A\$/oz	118	55	1	79	auu

#### P&L Calculations:

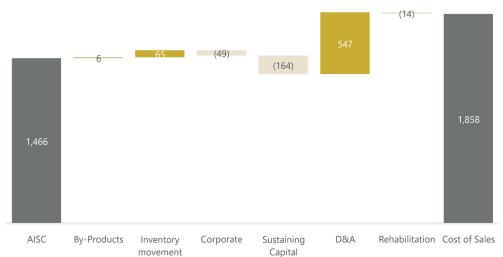
**Depreciation & Amortisation** =  $$691/oz \times Gold Sold (production) = $540M$ Depreciation variance is due to a one-off depreciation adjustments (\$7M) = \$547M

Rehabilitation = \$14M per AISC table

**Non-cash inventory movements** =  $$79/oz \times Gold Sold (production) = $62M$  Inventory variance is due to Inventory stores provisions (\$7M) and a one-off inventory adjustments credit (\$54M) = \$65M

**Revenue** = Gold Revenue + \$5M silver included in By-Product Credits = \$2,248M \$1M of by-product revenue relates to waste rock and other scrap sales included within other income in the financial report.

#### A\$M



#### CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the half year ended		31 December 2023	31 December 2022
	Notes	\$M	\$M
Revenue	4	2,247.6	1,948.7
Cost of sales	6(a)	(1,858.1)	(1,801.2)
	_	389.5	147.5